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MEMORANDUM FOR: Mr. Lyman B. Kirkpatrick
General Lucian Truscott, Jr.

SUBJECT: Implementation of ONE's Coordination Responsibilities

1. It is my understanding that you are presently interested in the progress which ONE has made in carrying out its assigned responsibilities for coordination as well as the problems which have arisen in the implementation of these responsibilities. With this in mind, I am forwarding the attached survey of our coordination activities. This working paper was prepared within ONE to give us some idea of our progress in the field of coordination, the problems we are facing, and the possible solutions to some of these difficulties. We feel that considerable progress has been made over the past five or six years, as reflected in annual reports to the IAC

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2. You will observe in Tab A that we have reviewed our responsibilities for coordinating foreign economic intelligence in the light of the responsibilities assigned to us in NSCID-15. We have concluded from this review that the authority for coordination of this field of intelligence, as specified in NSCID-15 and in DCID 15/1, is adequate to support our coordination effort. No further authority is required at this time. It is clear from the survey contained in Tab A that certain significant problems do exist and that most of these difficulties will have to be handled through established coordination machinery or by direct negotiation with the agencies concerned. It also appears that there may be occasions when support will be required from the DD/I or the DCI. When such situations develop, the appropriate staff briefings will be prepared for their consideration.

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SUBJECT: Implementation of ORR's Coordination Responsibilities

4. We have been concerned for some time about the desirability of more formal and comprehensive coordination arrangements in the field of geographic intelligence. This question has been re-examined in Tab C, and it is our considered judgment that the unique characteristics of this intelligence category argue against the establishment of more formal and inclusive arrangements. No major obstacles presently exist to the coordination of this intelligence.

5. In September of 1954 a memorandum was submitted to the IAC discussing the desirability of establishing a subcommittee on photographic intelligence at the IAC level. At that time certain improvements were anticipated in a number of informal arrangements for coordination and for this and other reasons it was concluded that the time was not appropriate to propose establishment of an IAC subcommittee. While some progress has been made in the coordination of photographic intelligence since that memorandum was prepared coordination arrangements are still inadequate to meet national intelligence requirements. As indicated in Tab B, it is believed that the photographic intelligence activities of CIA have now matured to the point where CIA's coordinating role in this field should be re-examined. Consideration will be given in the near future to the preparation of a staff study on this subject.

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[redacted]

OTTO E. GUTHE
Assistant Director
Research and Reports

Enclosure:
1. ORR Coordination Study -
Tab A, B, C, and D

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